

Forward Plan of Decisions due at Cabinet, Committee and Council

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August 2026 to January 2027

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What is the Forward Plan?

The Forward Plan gives information about all decisions the Cabinet is expecting to take and significant decisions to be made by Council or other Council committees over the next four months.

It also contains information about decisions of significance to be taken in the forthcoming year.

What information is in the plan?

Each item shows either a provisional or confirmed date for when it will be considered by Cabinet. Where possible report authors will keep to the dates shown, but it may be necessary for items to be rescheduled.

An up to date Forward Plan is published on the Council's website monthly. New issues or changes to existing issues are set out in each plan or may be added directly to the website in between publication dates.

The Forward Plan includes:

- a short description of the decision to be made
- who will make the decision
- when the decision will be made
- contact details for further information

What is a key decision?

A key decision is an executive decision which is likely:-

- To result in the council incurring expenditure of more than £750,000 or
- To be significant in terms of its effects on communities living or working in an area comprising of two or more wards.

A key decision, except in special or urgent circumstances, cannot be taken unless it has appeared in the Forward Plan for 28 days before the decision is made.

Inspection of documents

The agenda papers (including the reports and background papers) for Cabinet meetings are available 5 working days before the meeting on the council [website](#):

A printed copy of Forward Plan is available to view at the Town Hall.

Private meetings

Some or all, of the information supporting decisions in the Forward Plan may be taken at a meeting not open in part, or in whole to the press or public. Items that contain confidential information that will be excluded from the public are marked in this plan and the reason for doing so given.

If you object to an item being taken in private, or if you wish to make representations about any matter listed in the Forward Plan, then please contact Committee and Members Services at least 7 working days before the decision is due to be made. This can be done by contacting

Committee and Members Services

Oxford City Council, Town Hall, St Aldate's, Oxford OX1 1BX

cabinetreports@oxford.gov.uk

The Council's decision-making process

Further information about the Council's decision making process can be found in the Council's [Constitution](#) or inspected at the Town Hall.

Oxford City Council Cabinet Members and Senior Officers

Cabinet Member (councillors)	Portfolio
Susan Brown, Leader	Partnership Working and Inclusive Economic Growth
Ed Turner, Deputy Leader (Statutory)	Finance and Asset Management
Anna Railton, Deputy Leader	A Zero Carbon Oxford
Lubna Arshad	A Safer Oxford
Nigel Chapman	Citizen Focused Services and Council Companies
Alex Hollingsworth	Planning and Culture
Chewe Munkonge	A Healthy, Fairer Oxford and Small Business Champion
Linda Smith	Housing and Communities

Senior Officer	Job Title
Caroline Green	Chief Executive

Tom Bridgman	Deputy Chief Executive Place
Tom Hook	Deputy Chief Executive City and Citizens' Services
Helen Bishop	Director of Communities and Citizens
Emma Jackman	Director of Law, Governance and Strategy (Monitoring Officer)
Nerys Parry	Director of Housing
David Butler	Director of Planning and Regulatory Services
Nigel Kennedy	Group Finance Director (Section 151 Officer)
Carolyn Ploszynski	Director of Regeneration, Economy and Sustainability
Jane Winfield	Director of Property and Assets
Mish Tullar	Transition Director

REPORTS TO CABINET, COMMITTEE AND COUNCIL

Cabinet - 19 August 2026

ITEM 1: ID: I043078	Procurement of a Greater Oxford strategic partner
To seek Cabinet approval to delegate authority to the Chief Executive to appoint consultancy services to provide design and implementation strategic partner support in the event that the 3 Councils Local Government Reorganisation submission is confirmed by Government as their preferred model for Oxfordshire and West Berkshire.	
Key Decision	Yes It is significant in terms of its effect on communities living or working in an area comprising two or more wards
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 19 Aug 2026
Cabinet Lead Member	Councillor Susan Brown
Lead Officer	Head of Corporate Strategy
Report Contact	Lucy Cherry, Policy and Partnerships Officer lcherry@oxford.gov.uk

ITEM 2:	Controlled Parking Zones (CPZ) Review of existing zones and
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ID: I043606	CIL spend
Recommendation to Cabinet that the West Oxford Controlled Parking Zone (CPZ) is added to the approved CPZ's being reviewed by Oxfordshire County Council. Note there are no requests for additional CIL funding, the request is simply to add the West Oxford CPZ to the list of zones being reviewed using previously agreed CIL monies (as agreed by Cabinet at their meeting on 11 December 2024 - agenda item 12).	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 19 Aug 2026
Cabinet Lead Member	Councillor Anna Railton
Lead Officer	Director of Planning and Regulatory Services
Report Contact	Rachel Nixon, Principal Planner rnixon@oxford.gov.uk

ITEM 3: ID: I043653	Use of CIL funding to support infrastructure and public realm related to the Cowley Branch Line
For Cabinet to approve the ringfencing of an element of CIL for projects in the vicinity of the Cowley Branch Line to service borrowing required to deliver essential infrastructure and public realm as part of the delivery of the scheme	
Key Decision	Yes Involves spending or saving a significant amount - for this Council 'significant' in budgetary terms is £750,000 or greater in the context of the Medium Term Financial Strategy
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 19 Aug 2026
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management
Lead Officer	Deputy Chief Executive – Place
Report Contact	Clive Tritton, Interim Programme Director, Cowley Branch Line ctritton@oxford.gov.uk

ITEM 4: ID: I043656	Oxfordshire Infrastructure Strategy (OxIS)
To endorse the Oxfordshire Infrastructure Strategy (OxIS) which identifies the	

strategic infrastructure required to support development across the county to 2050.	
Key Decision	Yes It is significant in terms of its effect on communities living or working in an area comprising two or more wards
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 19 Aug 2026
Cabinet Lead Member	Councillor Anna Railton
Lead Officer	Director of Planning and Regulatory Services
Report Contact	Rachel Williams, Planning Policy and Place Manager rwilliams@oxford.gov.uk

Cabinet - 16 September 2026

ITEM 5: ID: I043341	Updated Health & Safety Policy
To present the updated health and safety policy for approval by Cabinet. The updated policy now reflects the changes to the overall governance structure for health and safety and includes a reference to the Social Housing Regulation Act 2023 and signposting to a separate policy for Housing.	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Cabinet Member for Citizen Focused Services and Council Companies
Lead Officer	Head of HR
Report Contact	Gail Malkin, Head of People gmalkin@oxford.gov.uk

ITEM 6: ID: I043263	Annual Complaint Performance and Service Improvement Report and Self-Assessment against the Housing Ombudsman Complaint Handling Code 2025-26
Providing the Housing Complaint Policy is approved at July's Cabinet, we will have to then review our Self-Assessment against it and get Cabinet's approval of it prior to publishing it and submitting it to the Housing Ombudsman by 30th September.	
Key Decision	Not Key

Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Director of Housing
Report Contact	Katherine Mayes, Customer Care and Complaints Manager kmayes@oxford.gov.uk

ITEM 7: ID: I043420	Digital Connectivity in the City Centre
Mobile voice and data connectivity in the city centre is currently poor by national standards. This report reviews the current level of connectivity and sets out the causes for this poor performance before identifying the route to improvement and giving cost impacts.	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Leader, and Cabinet Member for Partnership Working, Inclusive Economic Growth and Culture
Lead Officer	Director of Economy, Regeneration & Sustainability
Report Contact	Rupert Waters rwaters@oxford.gov.uk

ITEM 8: ID: I043424	Corporate Property - Asset Management System
To procure an asset management system for the Council's corporate properties.	
Key Decision	Yes
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management
Lead Officer	Deputy Chief Executive – City and Citizens' Services

Report Contact	Ted Bowler, Corporate Asset Manager tbowler@oxford.gov.uk
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ITEM 9: ID: I043423	Treasury Management Annual Report 2025/26
To approve the Treasury Management Annual Report 2025/26.	
Key Decision	Yes
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management
Lead Officer	Director of Communities & Citizens' Services
Report Contact	Paul Jeffery, Treasury Manager pjeffery@oxford.gov.uk

ITEM 10: ID: I043553	Long lease disposal of 21 – 27 George Street
Long lease disposal.	
Key Decision	Yes
Item open to the public or exempt	Part exempt -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management
Lead Officer	Deputy Chief Executive – Place
Report Contact	Bill Wilberforce, Disposals Surveyor bwilberforce@oxford.gov.uk

ITEM 11: ID: I043826	Review of the Street Naming and Numbering Policy
Introduction and background 1. Oxford City Council is the relevant authority to issue new street names and numbers within the Council's administrative area. 2. The Council is empowered by the provisions of the Oxfordshire Act 1985 (sections 13 and 14), the Public Health Act 1925 (sections 17 to 19) for the purpose of naming street and by Section 64 of the Towns Improvement Clauses Act 1847 for the purpose of the numbering of properties. 3. The operational process of applying for and determining street names and	

numbering is governed by the Street Naming and Numbering Policy, which is reviewed every three years. The current policy was approved by Cabinet on 12 July 2023.

Revision of the Policy

4. The purpose of the Policy is to guide applicants and officers with the process for applying for new street names or numbers, including instances where re-naming or re-numbering is desired.

5. It sets out the kind of names appropriate for different street typologies, the types of names that are not appropriate due to, for example, trademark issues, and the community consultation that the Council undertakes for new street names.

6. The current Policy, whilst still fit-for-purpose, has had minor updates to reflect best practice.

7. The revised Policy introduces a formal appeals and review process for individuals and developers who disagree with a proposed street name or property numbering decision. The process provides a clear escalation route, including an initial review by the Street Naming and Numbering team, consideration by senior officers where required, and a final determination by the Director of Planning and Regulation.

8. The revised Policy also introduces a refunds policy, providing greater transparency regarding the circumstances in which refunds may be considered. This includes situations where a scheme has not been issued due to a lack of the necessary permissions or where development has not commenced on site, applications for unacceptable property names where no alternative acceptable name is provided, and the refund of any overpayments or overcharged fees identified by the Council.

9. The Policy has been updated to reflect the current senior management structure within the Council. References to the Head of Planning Services have been replaced with Director of Planning and Regulation, ensuring that the Policy accurately reflects current delegated responsibilities and decision-making arrangements.

10. References to the national addressing standard have also been updated from GeoPlace Data Entry Conventions and Best Practice for Addresses: DEC – Addresses Version 3.4 (September 2016) to DEC – Addresses Version 3.5 (May 2025), ensuring that the Policy remains consistent with the latest national guidance and best practice.

11. The Policy is reviewed formally every three years, with the next review point due in July 2026. However in order to make sure that the escalation procedure in particular reflected the recent change of service lead the revised Policy is being brought to Cabinet early.

12. The revised draft Policy retains the delegation for minor amends of the Policy to be made by the Head of Planning Services. Policy re-drafts or significant changes will require approval by the Cabinet.

13. Cabinet could choose to defer the review of the Policy until November, this is not recommended as the revised Policy better reflects best practice and also how the service is managed.

14. It is therefore recommended that Cabinet approve the revised Policy, noting that it will be reviewed in three years' time with any following revisions coming before Cabinet.

Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision	Cabinet 16 Sep 2026

expected to be taken by	
Cabinet Lead Member	Deputy Leader, and Cabinet Member for Planning and Zero Carbon Oxford
Lead Officer	Director of Planning and Regulatory Services
Report Contact	David Butler, Director of Planning & Regulatory Services dbutler@oxford.gov.uk

ITEM 12: ID: I043818	Annual Review of the Housing, Homelessness & Rough Sleeping Strategy 2023-28
The Director of Housing submits a report to Cabinet to provide an update on the progress made in Year 3 of the Housing, Homelessness and Rough Sleeping Strategy 2023-28 and to seek approval for the implementation of the Year 4 action plan.	
Key Decision	Yes It is significant in terms of its effect on communities living or working in an area comprising two or more wards
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities, Cabinet Member for Regulation of the Private Rented Sector and Preventing Homelessness
Lead Officer	Director of Housing
Report Contact	Stephen Cohen, Refugee and Resettlement Manager scohen@oxford.gov.uk

ITEM 13: ID: I043844	Land at 474 Cowley Road, Oxford, OX4 2DP – 100% Affordable Housing Opportunity
Commission drafting of a Cabinet report for September 2026, seeking formal approvals and delegations required to progress the scheme, noting: A - the total scheme cost exceeds £5 million, and B - delivery may require the re-profiling of the Temporary Accommodation (TA) procurement budget from 2028/29 into 2029/30. The proposed development represents a unique, once-in-a-generation opportunity for the Council to deliver a fully purpose-built Supported Temporary Accommodation (TA) scheme. It directly meets the City's acute and growing housing needs, strengthens the Council's ability to discharge its statutory homelessness duties, and	

provides a high-quality, fit-for-purpose environment with integrated housing management and support. The scheme's bespoke design, strategic location, and alignment with long-term temporary accommodation priorities position it as a flagship project that will significantly enhance service delivery, improve outcomes for vulnerable residents, and secure a resilient and sustainable TA solution for the future	
Key Decision	Yes Acquiring or disposing of easements with a value over £750,000 and/or rental value over £250,000 each year
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Director of Housing
Report Contact	Andrew Dorrington, Affordable Housing Development Officer adorrington@oxford.gov.uk

ITEM 14: ID: I043831	2025- 2026 Finance Outturn Report
The report provides details of the final outturn position for the General Fund, Housing Revenue Account and the Capital Programme for 2025 - 2026	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management
Lead Officer	Group Finance Director
Report Contact	Alistair Rush, Interim Group Finance Director arush@oxford.gov.uk

ITEM 15: ID: I043847	Decision to award the contract to supply the sole catering provision at the Oxford Town Hall
Decision to delegate authority to the Director of Property and Assets to award the contract for the sole catering provision on a 3 + 2 contract term.	
Key Decision	Yes Involves spending or saving a significant amount - for this Council 'significant' in budgetary terms is £750,000 or greater in the context of the Medium Term Financial

	Strategy
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management
Lead Officer	Director of Property Assets
Report Contact	David Hunt, Commercial Manager dhunt2@oxford.gov.uk

ITEM 16: ID: I043774	Disposal of City Centre commercial property
Freehold disposal of 11 New Road, Oxford, OX1 1LT.	
Key Decision	Yes Acquiring or disposing of freeholds with a consideration over £750,000 in the context of the medium term financial strategy except for disposals pursuant to right to buy legislation
Item open to the public or exempt	Fully exempt - Information relating to any individual. Information relating to the financial or business affairs of any particular person (including the authority holding that information)
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management
Lead Officer	Director of Property Assets
Report Contact	Kate Protheroe, Asset Manager kprotheroe@oxford.gov.uk

ITEM 17: ID: I043860	Vision for Skills
Cabinet is requested to recommend that Council approve the Vision for Skills strategy.	
Key Decision	Yes It is significant in terms of its effect on communities living or working in an area comprising two or more wards
Item open to the public or exempt	Open -

Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Leader, and Cabinet Member for Partnership Working, Inclusive Economic Growth and Culture
Lead Officer	Director of Economy, Regeneration & Sustainability
Report Contact	James Marshall, Senior Economy Projects Officer jmarshall@oxford.gov.uk

ITEM 18: ID: I043773	HRA Policies
For Cabinet to recommend that Council approve the Tenancy Sustainment and Home Ownership HRA Policies.	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Director of Housing
Report Contact	James Watkins, Housing Policy and Projects Officer jwatkins@oxford.gov.uk

ITEM 19: ID: I043735	Housing Competence and Conduct Policy
A people related policy is required for the new Housing Competence and Conduct standard coming in from October 2026. This policy covers how we will ensure that employees at the Council, and also contractors, are qualified and competent to complete their roles.	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Cabinet Member for Citizen Focused Services and Council Companies, Cabinet Member for Housing and Communities
Lead Officer	Director of Housing

Report Contact	Melissa Hope, Organisational Development Manager mhope@oxford.gov.uk
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ITEM 20: ID: I043900	Oxfordshire Homelessness and Rough Sleeping Strategy (2026-2028)
To seek approval of the Oxfordshire Homelessness and Rough Sleeping Strategy (2026–2028). This two year strategy follows the 2021-2026 strategy (2021-2026) to reflect changing local need and emerging challenges. It sets out the countywide priorities and partnership approach for preventing homelessness, reducing rough sleeping, improving access to accommodation and support, and strengthening opportunities for people to sustain settled housing and independence.	
Key Decision	Yes It is significant in terms of its effect on communities living or working in an area comprising two or more wards
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Councillor Mike Rowley
Lead Officer	Director of Housing
Report Contact	Grace Hinde ghinde@oxford.gov.uk

ITEM 21: ID: I043914	Stock condition surveys tender for approval
Stock condition surveys tender for approval	
Key Decision	Yes Involves spending or saving a significant amount - for this Council 'significant' in budgetary terms is £750,000 or greater in the context of the Medium Term Financial Strategy
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 16 Sep 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Director of Housing
Report Contact	James Watkins, Housing Policy and Projects Officer jwatkins@oxford.gov.uk

Council - 05 October 2026

ITEM 22: ID: I043209	Constitution Updates - October 2026	
To seek approval for amendments to the Constitution, to implement the changes following the introduction of the Planning and Infrastructure Act 2025, and other changes under to the Constitution.		
Key Decision	Not Key	
Item open to the public or exempt	Open -	
Decision Taker and date decision expected to be taken by	Council 5 Oct 2026	
Cabinet Lead Member	Leader, and Cabinet Member for Partnership Working, Inclusive Economic Growth and Culture	
Lead Officer	Director of Law, Governance & Strategy	
Report Contact	Jonathan Malton, Committee and Member Services Manager jmalton@oxford.gov.uk	

ITEM 23: ID: I043913	HRA Policies	
For Council to approve the following HRA Policies - Tenancy Sustainment, Home Ownership		
Key Decision	Yes It is significant in terms of its effect on communities living or working in an area comprising two or more wards	
Item open to the public or exempt	Open -	
Decision Taker and date decision expected to be taken by	Council 5 Oct 2026	
Cabinet Lead Member	Cabinet Member for Housing and Communities	
Lead Officer	Director of Housing	
Report Contact	James Watkins, Housing Policy and Projects Officer jwatkins@oxford.gov.uk	

Cabinet - 21 October 2026

ITEM 24: ID: I042747	Post-fire reinstatement works to a Council property
A fire occurred at 26 Stubbs Avenue on 5 March 2025, which is Council owned building. The property was a post-war prefabricated timber-framed bungalow built in the 1950s as part of two semi-detached 3-bedroom dwellings. Having completed all the relevant investigations and surveys, it was determined that the damage caused by the fire compromised the structural integrity which in turn poses a health and safety risk and left the building beyond economic repair, resulting in the need for urgent demolition and then rebuilding of the property to updated modern standards. This proposal seeks to restore the fire-damaged site to current standards and replace the building with a modern equivalent that better suits council priorities.	
Key Decision	Yes Involves spending or saving a significant amount - for this Council 'significant' in budgetary terms is £750,000 or greater in the context of the Medium Term Financial Strategy
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 21 Oct 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Director of Housing
Report Contact	

ITEM 25: ID: I043273	LGSCO Complaints Policy
Sign off of the Local Government & Social Care Ombudsman complaints policy for the City Council	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 21 Oct 2026
Cabinet Lead Member	Cabinet Member for Citizen Focused Services and Council Companies
Lead Officer	Director of Communities & Citizens' Services
Report Contact	Mark Chandler mchandler@oxford.gov.uk

ITEM 26: ID: I042015	Heat Decarbonisation Options
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Key Decision to be made on heat decarbonisation options for the city.	
Key Decision	Yes
Item open to the public or exempt	Part exempt -
Decision Taker and date decision expected to be taken by	Cabinet 21 Oct 2026
Cabinet Lead Member	Deputy Leader, and Cabinet Member for Planning and Zero Carbon Oxford
Lead Officer	Deputy Chief Executive – Place
Report Contact	Rose Dickinson, Carbon Reduction Team Manager rdickinson@oxford.gov.uk

ITEM 27: ID: I043523	Appropriation of land at 122 Harebell Road to a planning purpose
Approval is being sought to appropriate land at 122 Harebell Road to a planning purpose to allow for the development of affordable homes. The land is currently held as garages and public open space although the garages have been demolished and the site is now hoarded.	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 21 Oct 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Director of Property Assets
Report Contact	Tyisha Ireson-Hall, Affordable Housing Supply Programme Co-Ordinator tireson-hall@oxford.gov.uk

ITEM 28: ID: I043381	Project Approval and Delegations for the Kersington Crescent affordable housing scheme
Project Approval and Delegations for the Kersington Crescent affordable housing scheme	
Key Decision	Yes Involves spending or saving a significant amount - for this Council 'significant' in budgetary terms is £750,000 or greater in the context of the Medium Term Financial Strategy
Item open to the public or exempt	Open -

Decision Taker and date decision expected to be taken by	Cabinet 21 Oct 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Director of Housing
Report Contact	Anneri Gatial, Regeneration and Economy agatial@oxford.gov.uk

ITEM 29: ID: I043373	Building Safety Resident Engagement Strategy 26 - 28
This is a refresh of our current Building Safety Resident Engagement Strategy 24 - 26, will include our response to residents feedback, will be drafted to meet regulatory requirements and will present an action plan for the period.	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 21 Oct 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Director of Housing
Report Contact	Peter Davies, Tenant Involvement Manager (Interim) • Landlord Services pdavies@oxford.gov.uk

ITEM 30: ID: I043925	Integrated Performance Report for Quarter 1 2026/27
To update the Cabinet on Finance, Risk and Corporate Performance matters at 30th June 2026	
Key Decision	Not Key
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 21 Oct 2026
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management
Lead Officer	Group Finance Director
Report Contact	Clare Paterson, Strategic Finance Manager cpaterson@oxford.gov.uk

ITEM 31: ID: I043626	Property Energy and Sustainability Strategy 2026-2031
Present the Property Energy and Sustainability Retrofit Roadmap and Action Plan for 2026-2031 for adoption. Strategy setting out how the Council will deliver the Council's Energy and Sustainability targets in its own properties.	
Key Decision	Yes It is significant in terms of its effect on communities living or working in an area comprising two or more wards
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 21 Oct 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities, Deputy Leader, and Cabinet Member for Planning and Zero Carbon Oxford
Lead Officer	Director of Housing, Director of Property Assets
Report Contact	Juliet Nicholas, Energy and Sustainability Manager jnicholas@oxford.gov.uk

Audit and Governance Committee - 27 October 2026

ITEM 32: ID: I043848	Cyber Incident Follow-up Report
This report provides the Committee with a final update on the completion of the Cyber Incident Remediation Action Plan. It confirms whether the remaining outstanding actions have been completed, presents the findings of the independent penetration testing undertaken in July 2026 together with the Council's response to any recommendations, and provides assurance that the enhanced cyber security controls are operating effectively. Subject to the Committee's satisfaction, this report concludes the dedicated cyber incident reporting programme, with future cyber security assurance being provided through the Council's routine risk management and internal audit arrangements.	
Key Decision	Not Key
Item open to the public or exempt	Fully exempt - Information which is likely to reveal the identity of an individual.
Decision Taker and date decision expected to be taken by	Audit and Governance Committee 27 Oct 2026
Cabinet Lead Member	

Lead Officer	
Report Contact	Rocco Labellarte, Chief Technology and Information Officer rlabellarte@oxford.gov.uk

Shareholder and Joint Venture Group - 05 November 2026

Cabinet - 18 November 2026

ITEM 33: ID: I042478	Annual Safeguarding Report 2026
A summary of the previous year's safeguarding activities across the organisation, with a recommendation to approve the 2027-2030 Safeguarding Policy and Procedure.	
Key Decision	Yes
Item open to the public or exempt	-
Decision Taker and date decision expected to be taken by	Cabinet 18 Nov 2026
Cabinet Lead Member	Cabinet Member for a Safer Oxford
Lead Officer	Deputy Chief Executive – City and Citizens' Services
Report Contact	Laura Jones, Safeguarding Coordinator Ljones@oxford.gov.uk

ITEM 34: ID: I043883	Council Tax Reduction Scheme 2027/28
Continuation of the annual Council Tax Reduction Scheme 2026/27 (Working Age) for 2027/28.	
Key Decision	Yes Involves spending or saving a significant amount - for this Council 'significant' in budgetary terms is £750,000 or greater in the context of the Medium Term Financial Strategy
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 18 Nov 2026
Cabinet Lead Member	Councillor Ed Turner
Lead Officer	Group Finance Director

Report Contact	Laura Bessell, Benefits Manager lbessell@oxford.gov.uk
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ITEM 35: ID: I043935	Workforce Report
The purpose of this report is to help the Council understand its workforce and use the information to develop policies and measures to eliminate discrimination, and advance equity and inclusion.	
Key Decision	Yes
Item open to the public or exempt	-
Decision Taker and date decision expected to be taken by	Cabinet 18 Nov 2026
Cabinet Lead Member	Cabinet Member for Citizen Focused Services and Council Companies
Lead Officer	Head of HR
Report Contact	Sobia Afridi, Diversity and Inclusion Specialist SAFRIDI@oxford.gov.uk

ITEM 36: ID: I043986	Grant allocations to Community and Voluntary Organisations 2025-26
A report noting the economic and social value of grant allocations to Community and Voluntary Organisations 2025-6	
Key Decision	Yes It is significant in terms of its effect on communities living or working in an area comprising two or more wards
Item open to the public or exempt	Open -
Decision Taker and date decision expected to be taken by	Cabinet 18 Nov 2026
Cabinet Lead Member	Cabinet Member for Housing and Communities
Lead Officer	Executive Director (Communities and People)
Report Contact	Paula Redway, Culture and Community Development Manager predway@oxford.gov.uk

Council - 23 November 2026

Cabinet - 09 December 2026

ITEM 37: ID: I043079	Senior Information Risk Owner Report	
Annual SIRO update.		
Key Decision	Not Key	
Item open to the public or exempt	Fully exempt -	
Decision Taker and date decision expected to be taken by	Cabinet 9 Dec 2026	
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management	
Lead Officer	Deputy Chief Executive – City and Citizens’ Services	
Report Contact		

ITEM 38: ID: I043926	Integrated Performance Report for Quarter 2 2026/27	
To update the Cabinet on Finance, Risk and Corporate Performance matters at 30th September 2026		
Key Decision	Not Key	
Item open to the public or exempt	Open -	
Decision Taker and date decision expected to be taken by	Cabinet 9 Dec 2026	
Cabinet Lead Member	Deputy Leader (Statutory), and Cabinet Member for Finance and Asset Management	
Lead Officer	Group Finance Director	
Report Contact	Clare Paterson, Strategic Finance Manager cpaterson@oxford.gov.uk	

Cabinet - 20 January 2027

Council - 25 January 2027

Audit and Governance Committee - 27 January 2027